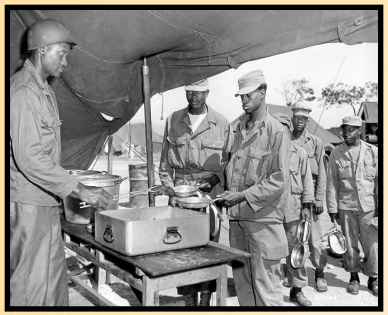
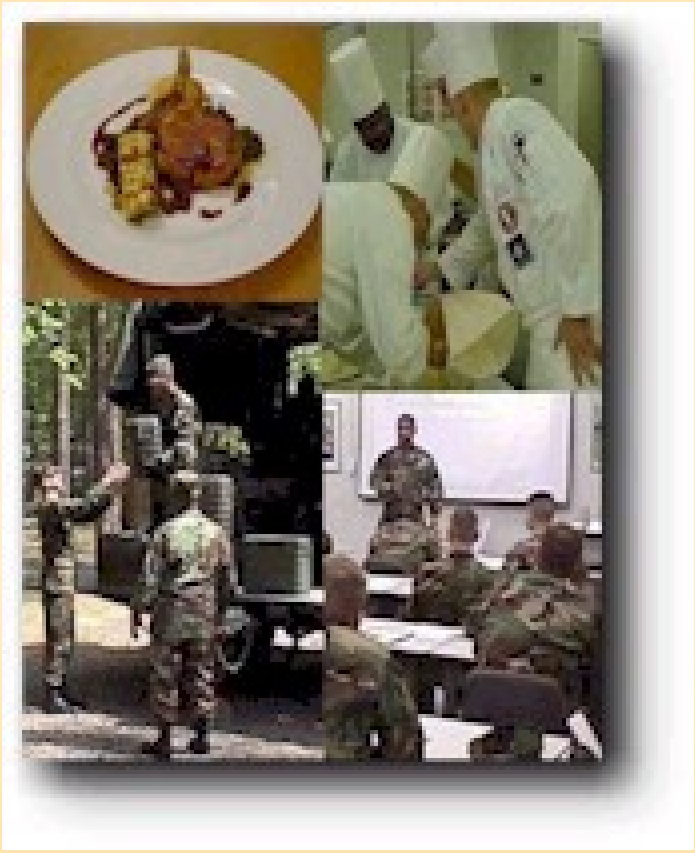
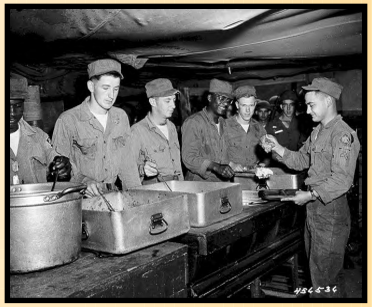
Army Center of Excellence, Subsistence

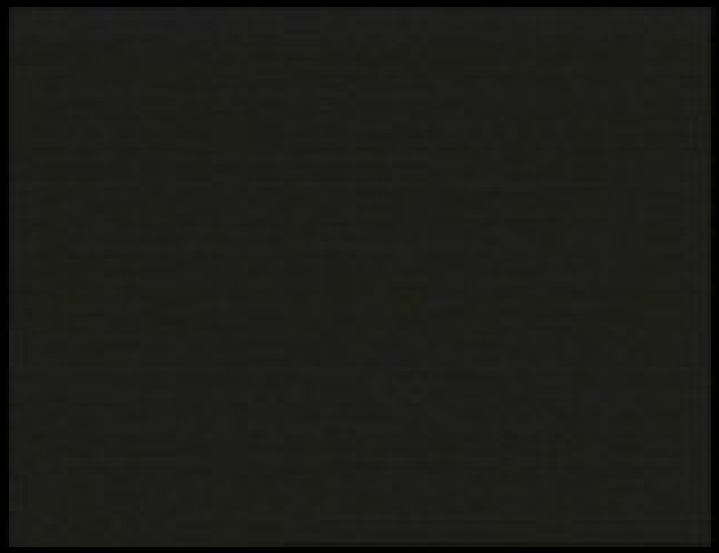


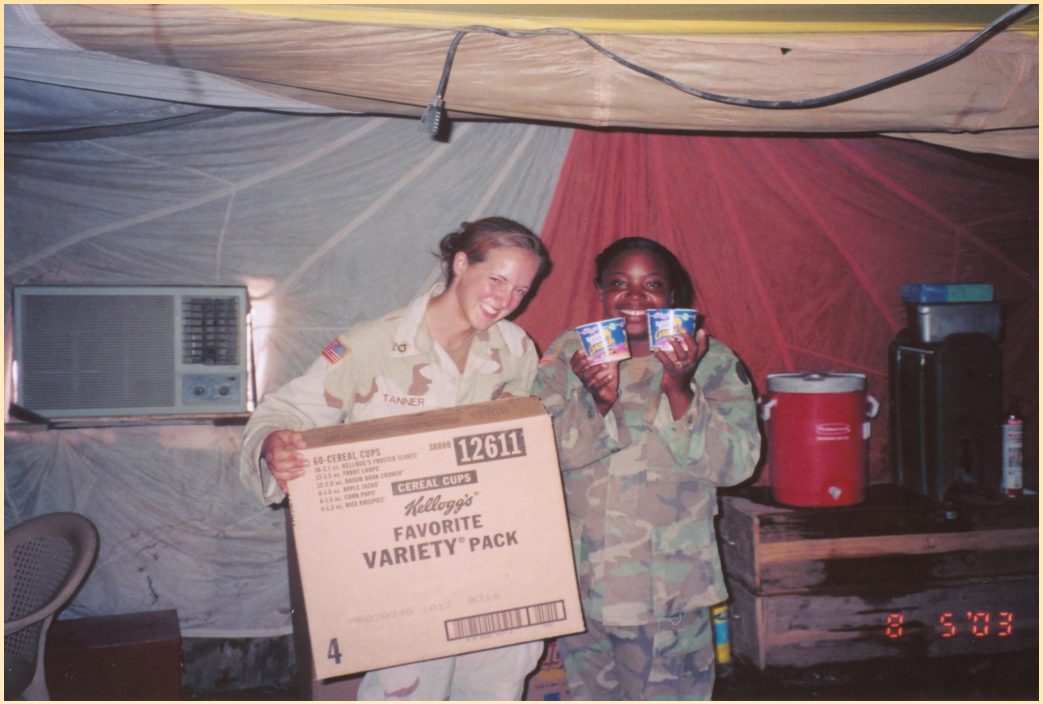




2003 Army Worldwide Food Conference

9 Oct 03

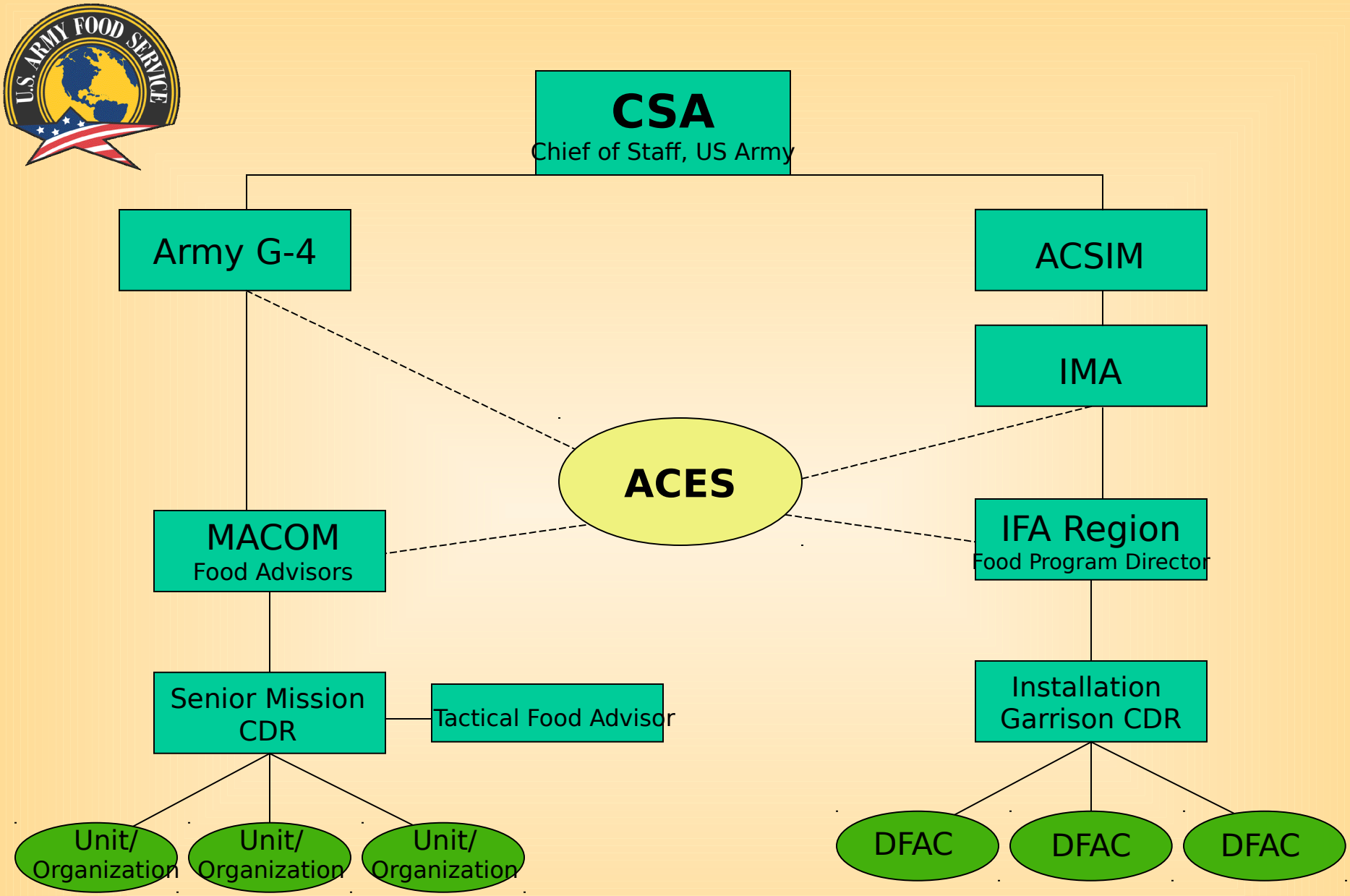




"Partnerships, Transformation, and the Future of Army Food Service"

The Corporate Partnership

- **MACOMS**
- **Installation Management Agency**
  - **Region Food Program Directors**
- **Soldier, Biological & Chemical Com**
- **Combined Arms Support Command**
  - **Quartermaster Combat Developm**
- **Defense Supply Center Philadelphia**
- **Industry**


CSA
Chief of Staff, US Army
Army G-4
ACSIM
IMA
ACES
MACOM
Food Advisors
IFA Region
Food Program Director
Senior Mission
CDR
Tactical Food Advisor
Installation
Garrison CDR
Unit/
Organization
Unit/
Organization
Unit/
Organization
DFAC
DFAC
DFAC

Avenues of Approach

- Joint Service Operational Ration Forum
- Army Food Advisory Boar
- DOD Food Council
- Industry input
- Food Nutrition Research and Engineeri
- Training the food service MOS
- Reserve Component Food Service Work
- Food Management Assistance Teams

Corporate Vision

- **Ensure high quality hot meals in garrison and in the field.**
- **Adapting to the changing battlefield**
  - **Doctrine, Training, Policy, Leader Dev**
- **We must be proactive and go after new ide**
  - **Health and Comfort Packs**
  - **New missions for the 92G**
  - **Home Meal Replacement P**

Army Food Program Advisory Board

- **Looking at future field feeding conc**
- **Benchmarking garrison dining facil**
- **Change 1 to AR 30-22**
- **Excess MRE's**
- **CONOPS Feeding Standard**
- **Connelly Awards Program**
- **Working with the industrial base**

ACES Partnership Forum

- **Meet and mix with the cooperate staff**
- **Walk the halls and grounds of ACES**
- **Interact with soldiers and marines**
- **See cooks training in progress**
- **Climb on the equipm**

Our Food Service Specialists and the serious business of War

"Instilling Warrior Ethos"

9 Oct 03

9 Oct 03

Reuters

A look at Operation Iraqi Freedom

9 Oct 03

Team Objectives

- **Analyze the Class I Supply chain from end to end – concentrate on in-theater support with emphasis on providing the right mix of rations for the right situation.**
- **Work with CFLCC and CJTF-7 to develop a Command Feeding Plan that applies to the entire theater and that addresses the adequacy of Class I and food service resources.**
- **Assist CJTF-7 with the transition to LOGCAP and the Army 21-Day CONOPS Menu.**
- **Identify significant issues faced during support of OIF and work with CFLCC and CJTF-7 to develop solutions to all such issues.**
- **Seek recommendations on Class I NCOIC MOS: 92A to 92G**

Subsistence Op Plan

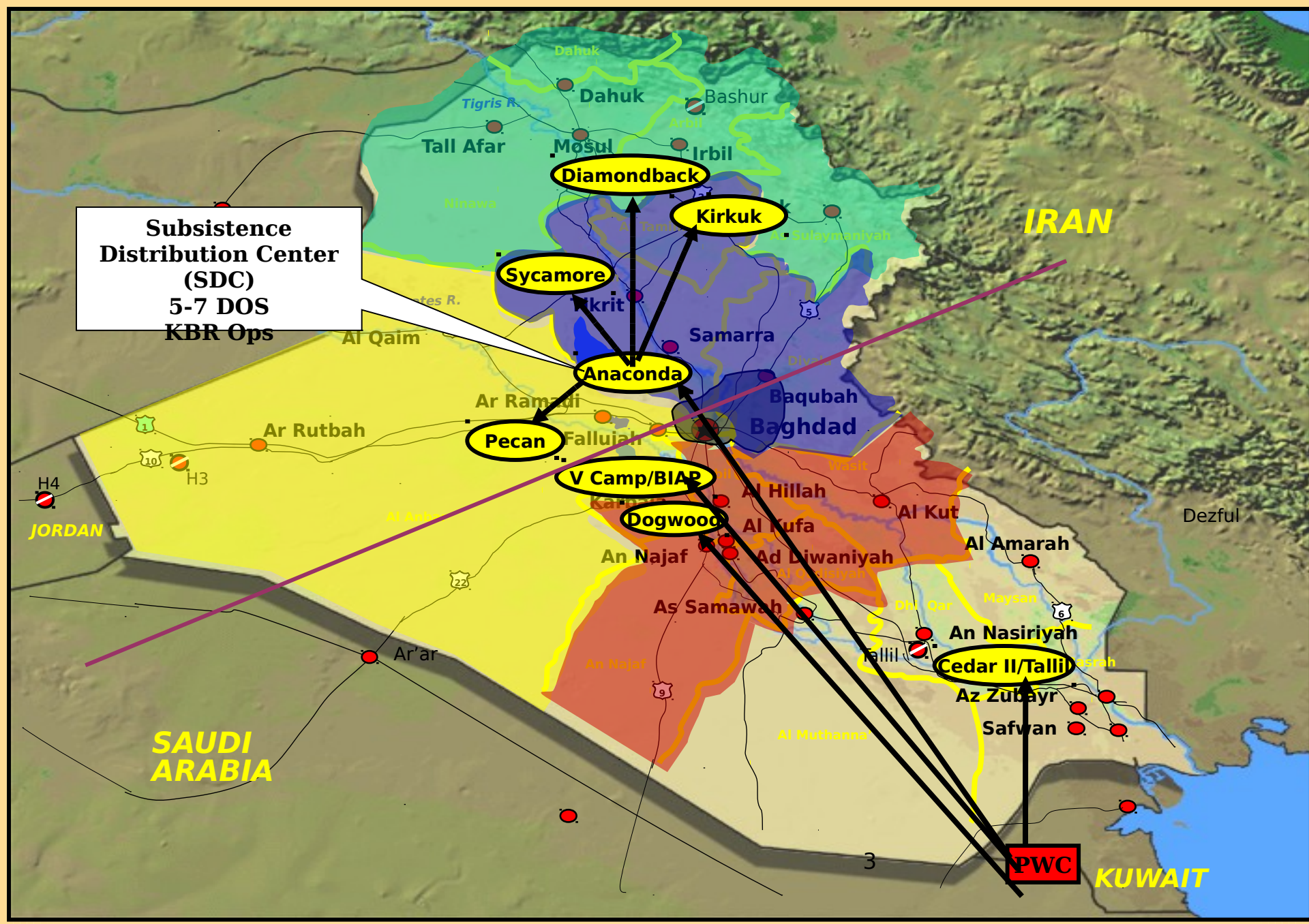
- **Currently 32 KBR DFACS are in operation**
  - **10 more may open**
  - **Great facilities that are transitioning to the Army 21 da**
  - **KBR will continue to bring in their product until PWC**
  - **Transition to the customer will be invisible**

- **KBR DFACS to maintain 5-7 DOS at each site**

- **KBR to establish a Subsistence Distribution Center (SDC) in**
  - **SDC will maintain 5-7 DOS and distribute north**
  - **Drastically cuts down on LOC**
  - **Potential to distribute south will be explored**

- **PWC PV to deliver to the KBR SDC and direct to units in the s**

- **Remaining Issue: Security of the MSR is the weak link and ev**
  made to ensure convoys stay intact and reach their desti



PWC Delivery → KBR Delivery →

9 Oct 03

Prime Vendor out of Turkey

- **Why not establish a Prime Vendor Platform out of Turkey to support the Northern Sector of Iraq?**
  - **Support from a PV in Turkey would be a violation of the contract with PWC who has contractual support responsibility for Iraq.**
  - **If support from North pursued, it would have to be carried out under the existing PWC PV contract**
  - **There is no PV support established in Turkey. It is provided remotely via logistical operations in Italy.**

Area of Concern

- **Unapproved food establishments**
  - **Local national operations**
  - **Food sources unknown and food bio terrorism is a co**
  - **Disclaimer on door: "Eat at your own risk"**
  - **Preventive Med has posted a sign saying it is an unap**
  - **Ice described a sewage on a stick- used for cooling of**

- **Recommendation**
  - **Employ our Food Service Specialists**
  - **Have AAFES set up its food court establishments**

Equipment

- **MKTS's and CK's performed very we**
  - **Noted one CK generator went**
- **Modern Burner Units**
  - **Heat sensor shuts them down as designed**
  - **Natick has retrofit to overcome the problem**
- **Units deployed without full complement of equipment**
- **Sanitation Centers**
  - **100 have arrived and distribution has begun**
- **Purchased 60 reefers**
  - **Not the right type for this environment**
  - **Small gas tanks and external generators on a cart**
  - **Army must look at this for the future**

“Feed”back from the Warfighter

“I’m astonished at how good the food really is.”
Ted Koppel

“MRE’s are a hit but the M&M bag are always bus
LTC Dean (Kandahar)

“No one can eat that much peanut butter.”
Soldier in IRAQ

“Love the jalapeno cheese spread. Give us more.”
Private Walz

UGR H&S meals are a hit. “ I eat every scrap.”
Soldier in Kuwait

The multi-purpose use of MRE

Recommendations

- **Use MKT's/CK as Kiosks**
- **Continue to monitor retrograde of 20 foot containers**
- **Monitor the establishment of KBR's11 ice plants in Iraq**
- **Monitor ration issue frequency schedule to prevent redu**
- **Monitor feeding standard for continued operations at ba**
  - **Short order menus to compliment Op rations**
  - **Will ensure menu variety for even the most remote**

Conclusions

- **Commanders all want to do the right thing for their soldiers**
- **Cooks did very well with the limited resources they were give**
  - **With a full compliment of rations they are as good as a**
- **Class I break points are operating under some very austere c**
  - **Lack of equipment**
  - **Lack of assets to receive, store, and distribute Class I**
- **Don’t limit prime vendor support to one company in a theate**
- **Operational rations were a huge succe**
- **Preplanning food operations is a must**
- **Security and C2 is a must!**

Hallmark Events

Culinary Arts Competition
9-12 March 2004
Fort Lee, Virginia

Philip A. Connelly Awards
22-26 April 2004
Denver, Colorado

World Wide Food Conference
20-23 July 2004
San Antonio, Texas

U.S. ARMY FOOD SERVICE

Iraqi Navy 2003 G. Rash, Washington

Questions